



November 17, 2000

Mr. Jeff Halperin
D&H Construction
7808 Terrace Drive
El Cerrito, CA 94530

Subject: Letter of Recommendation

Dear Jeff:

I wanted to take the time to write you and your organization and thank you for the wonderful work you provided for us at our 2140 Dwight Way project. You should be very proud of the work you did there.

Even though the lower floors of the building were occupied during the project, (and in the middle of the rainy season); your firm embraced this challenging situation with the attention and diligence needed. As such the project was completed on time and within budget.

You provided a detailed construction schedule which was adhered to as best possible, and weekly updates were provided to us. You worked closely with the Owner and Architect before construction began, adding important value engineering services.

Your attention to construction detail was matched only by your attention to the many administrative tasks associated with the work, including facilitating contracts and multiple change orders.

Again, thank you for all of your hard work. Please feel free to use this letter as a professional reference.

Sincerely,

A handwritten signature in black ink, appearing to read "Roy O'Shaughnessy". The signature is fluid and cursive.

Roy O'Shaughnessy
President